



ROLLS-ROYCE plc  
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**Employment:** 39,000 (24,000 aerospace)

**Officers:**

**Chairman** Euan Baird, as of February 2003, replacing:  
Sir Ralph H. Robins, retiring January 2003

**Chief Executive** John Rose

**Director, Finance** Paul Heiden

## Aerospace Organization/Products:

### Civil Aerospace (Derby, UK):

**Airlines** (Derby, UK): Produces RB211 high-bypass turbofan engine family, Trent engine family, Tay engine and modules for V2500 (with IAE partners). **Corporate & Regional Aircraft** (Dahlewitz, Germany; Indianapolis, IN, USA): Builds AE 3007, BR710/715 and Williams-Rolls FJ44. **Defense Aerospace** (Filton, Bristol, UK and Indianapolis, IN, USA): Builds Adour turbofan (with Snecma/Turbomeca), AE 2100 turbofan, EJ200 (for Eurofighter, with Eurojet partners), Gem and Gnome turboshafts, Model 250 turboshaft, MTR 390 turboshaft (with MTR partners), Pegasus turbofan, RB168-807 (with FiatAvio and MTU), RTM322 turboshaft (with Snecma/Turbomeca), T406 turboshaft, T800 turboshaft (with Honeywell) and Viper. **Rolls-Royce Repair and Overhaul** (Derby and East Kilbride, both UK): Provides maintenance, engineering and support for Rolls-Royce commercial and military engines.

### Subsidiaries:

**Rolls-Royce Brasil** (Sao Bernard de Campo, Brazil): Maintains and overhauls aircraft turbine engines. **Rolls-Royce Canada Ltd.** (Lachine, Quebec, Canada): Builds gas turbines, accessories; repairs and overhauls aircraft engines.

### Joint Ventures:

**Data Systems & Solutions**, partner: Science Applications International Corporation (USA). **Eurojet Turbo GmbH**, partners: FiatAvio SpA (Italy), Industria de Turbo Propulsores SA (Spain) and MTU (Germany). **Hong Kong Aero Engine Services Ltd.**, partners: Hong Kong Aircraft Engineering Company (Hong Kong, PRC) and SIA Engineering Co. (Singapore). **IAE International Aero Engines AG**, partners: Fiat Avio (Italy), Japanese Aero Engines Corp. (Japan), MTU (Germany), and UTC/Pratt & Whitney (USA). **Industria de Turbo Propulsores SA**, partner: Turbo 2000 SA (Spain). **International Engine Components Overhaul Pte. Ltd.**, partner: SIA Engineering Co. (Singapore). **Light Helicopter Turbine Engine Co. (LHTEC)**, partner: Honeywell (USA). **MTU, Turbomeca, Rolls-Royce GmbH (MTR)**, partners: MTU (Germany) and Snecma/Turbomeca (France). **Rolls-Royce Engine Services Ltd.**, partner: Philippines Aerospace Development Corp. (Philippines). **Rolls-Royce Turbomeca Ltd.**, partner: Snecma/Turbomeca (France). **Singapore Aero Engine Services Ltd.**, partners: HAESL (Hong Kong) and SIA Engineering Co. (Singapore). **Texas Aero Engine Services**, partner: American Airlines (USA). **Turbo-Union Ltd.**, partners: FiatAvio SpA (Italy) and MTU (Germany). **Williams-Rolls Inc.**, partner: Williams International (USA).

### **FINANCIALS (\$ MILLIONS):**

	<b>2000</b>	<b>2001</b>	<b>% Change</b>
Operating Revenues	8,796	9,492	8%
Operating Expenses	8,547	9,204	8%
Net Profits	249	288	16%
Debt to Equity Ratio	34%	24%	(29%)