



AIR CANADA

PO Box 14000, Station Airport, Dorval
Quebec H4Y 1H4, CANADA

Code: AC Employ 40,000 (including 4,500 from wholly-owned regional airline)
Tel. (514) 422-5000 Fax (514) 422-5909 www.aircanada.ca

Ownership: 100% publicly traded

Executive Management

President & CEO Robert Milton

President Aeroplan Rupert Duchesne

President, Air Canada Technical Services Robin Wohnsigl

Executive VP & CFO Rob Peterson

Executive VP Corporate Development & Strategy Calin Rovinescu

Executive VP Operations Rob Giguere

Executive VP Commercial Montie Brewer

Financial Data (mil. US\$)	Year Ending 12/31	
	2000	2001
Passenger Revenue	6,255.0	5,110.0
Total Revenue (excluding incidental revenue)	7,354.0	6,044.7
Expenses (excluding incidental revenue)	7,176.1	6,504.4
Operating Profit	177.9	(459.7)
Net Income after Taxes	(55.2)	(788.7)
Percent Change in: Revenue	66.1	(17.8)
Expenses	75.6	(9.4)
Yield-c per RPM	14.76	12.31
Percent Change	(4.8)	(16.6)
Cost-c per ASM	12.19	11.46
Percent Change	1.3	(6.0)

OPERATING DATA-SCHEDULED	Calendar Year	
	2000	2001
Revenue Passenger Miles (mil.)	42,379.7	41,494.8
Percent Change	74.9	(2.1)
Revenue Ton Miles (mil.)	5,552.3	5,303.0
Percent Change	69.5	(4.5)

Aircraft Fleet	Year End Fleet		Year End 2001 Fleet	Projected Year End		
	2000	2001	On Order/Options	2002	2003	2004
Stage II 737-200	20	1				
DC-9	20	5				
Stage III 737-200H*	24	26		29	25	20
747-200	3					
747-400	7	6		7	7	7
767-200/300	52	49		52	52	52
A319	35	38	2	44	48	52
A320	47	47		48	48	48
A321		5	7	14	14	14
A330	4	8		8	8	8
A340	12	12	15	11	13	19
CL-600RJ	25	25		25	25	25
DC-10	3					
Total Fleet	252	222	24	238	240	245
Percent Change	54.6	(11.9)		7.2	0.8	2.1

*Hushkitted